



Innovative Readiness Training (IRT) is a civil-military program that builds mutually beneficial partnerships between U.S. communities and the Department of Defense (DoD) to meet training & readiness requirements for Active, Guard, & Reserve Service Members and units while addressing public & civil-society needs



Innovative Readiness Training



Building civil-military partnerships with American communities for

Security
Prosperity
Democratic Strength



★ What is the value of IRT to the nation? ★

- IRT contributes to the United States's:
 - Security:** IRT projects align with military mission essential tasks that prepare Service members & units to respond whenever the nation calls
 - Prosperity:** IRT partnerships assist non-DoD organizations in realizing their visions for sustainable & thriving communities
 - Democracy:** IRT missions fortify our democratic ideals by strengthening the bond between American citizens & the U.S. military, showcasing the diversity & operational excellence of those who work together to secure our nation's freedom
- IRT projects create DoD, whole-of-government, & whole-of-society efficiencies
- IRT projects develop proficiency in forging diverse partnerships, a capability that translates into the ability to form successful international alliances & coalitions
- IRT projects are a wise taxpayer investment, enriching training with existing resources while creating value in American communities

<http://irt.defense.gov>
osd.irt@mail.mil



★ Program authorities ★

- 10 U.S. Code §2012, *Support & services for eligible organizations & activities outside Department of Defense*
- Department of Defense Directive (DoDD) 1100.20, *Support & Services for Eligible Organizations & Activities Outside the Department of Defense*
- Military Service instructions & policies

★ Public-public & public-private partnerships may be requested by ★

- **Government entities**
 - Federal, regional, State, local
 - State- or Federally-recognized tribes
- **Youth & charitable organizations** specified in law (32 U.S. Code §508)
- **Other organizations** may be reviewed for eligibility by the Department of Defense upon request by the Military Services if they would like to volunteer for a project. For a non-profit organization, the determination includes a review of the organization's:
 - IRS 501(c)3 determination letter
 - Bylaws
 - Articles of Incorporation

IRT partnerships are cost-effective & often funded within existing Military Service training budgets



The Military Services may compete for IRT funds to complement existing training budgets for high-value opportunities



Military funds may be used toward military manpower, travel, freight, expendable items, & equipment rental

★ ★ ★ IRT Timeline & Process ★ ★ ★

- ★ **Sep 30** Community applications due⁺
- ★ **Nov 15** Opportunities master list built
- ★ **Nov 15–Apr 30** Matching*
- ★ **Feb** Military Service draft picks*
- ★ **May 1** Round 1 military applications for funding due (primary mission specialties)*
- ★ **May 15** Draft joint project list*
- ★ Pre-DoD-funding legal reviews*
- ★ **Jul 15** Round 2 military applications for funding due (enhancing services)*
- ★ **Aug 15** Military funding competition board complete; prioritized draft budget*
- ★ **Oct 1** Funds released to military services
- ★ **Oct 1–Sep 30** Project performance
- ★ **Oct 30** After action reports due

The full process, to include matching & DoD-level funding, is **25 months start to finish**.

Community requests arrive

12 months before the project could begin

+ 12 months execution window

+ 1 month window for After Action Reports

⁺Applications are accepted at any time but projects submitted outside the month of September are unlikely to be matched until the next training planning cycle

*Process may be accelerated & completed by the Military Service when neither opportunity matching nor DoD IRT funds are required

★ Non-DoD partner responsibilities ★

- Written request for support (IRT form)
- Sustainable vision
- Non-competition with the private sector
- Liability release, hold-harmless agreement
- Designs, blueprints, property access
- Construction materials
- National Environmental Policy Act
- Medical credentialing & privileging
- Additional partners, donors, & volunteers

★ IRT is not for ★

- Projects with limited military training value
- Law enforcement
- Response to natural or manmade disasters
- Commercial development

★ Strong applications are ★

- Aligned to military mission essential tasks
- Submitted on time, complete, & signed
- Low risk for schedule change
- Flexible scope & complexity
- Opportunities to train many skill sets at the same time
- Opportunities for joint, total force, interagency, & multinational teams to train together
- Opportunities to integrate with community personnel & resources

Requests for support are not prioritized by the community's urgency or merit



The Military Services select projects based on military training needs & value



DoD provides a collaboration platform to facilitate matches between communities & the Military Services